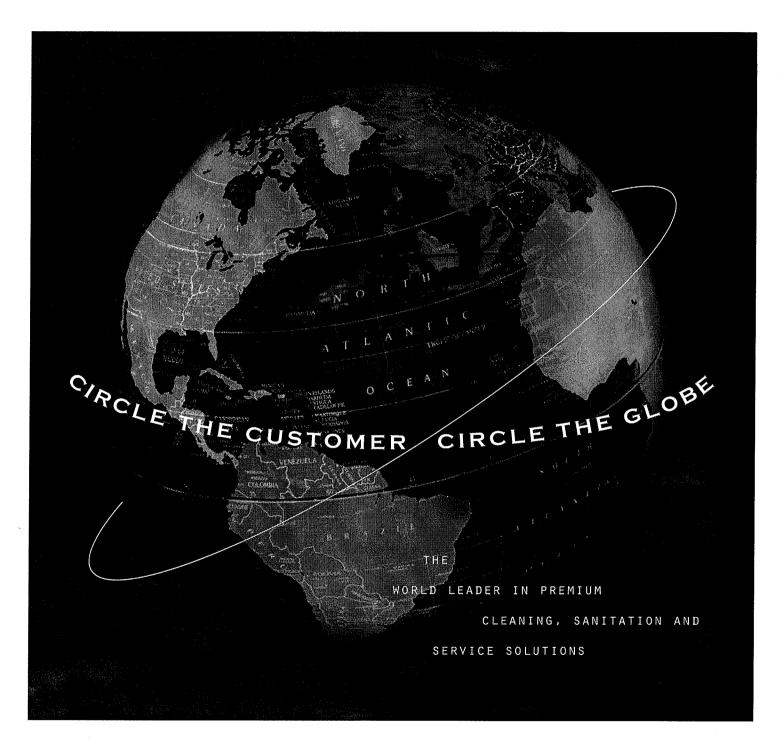
EXHIBIT 8

Fact Book





DESCRIPTION OF BUSINESS **Business Overview** 2 Founded in 1923, Ecolab is the leading global developer **Corporate Strategy** 4 and marketer of premium cleaning, sanitizing, pest elimination, maintenance and repair products and **Culture Statement** 5 services for the world's hospitality, institutional and Institutional 6 industrial markets. Kay 18 Headquartered in St. Paul, Minn., Ecolab reaches customers in North America, Europe, Asia Pacific, **Textile Care** 24 Latin America, the Middle East and Africa, employing Food & Beverage 30 more than 21,000 associates worldwide. Customers include hotels and restaurants; foodservice, healthcare **Professional Products** 36 and educational facilities; quickservice (fast food) units; Healthcare 41 commercial laundries: light industry; dairy plants and farms; and food and beverage processors. Products and **Vehicle Care** 46 services are markeled by the industry's largest and best-trained direct sales-and-service force, numbering Water Care Services 51 more than 10,000 associates who advise and assist **Pest Elimination** 55 customers in meeting a full range of cleaning, sanitation and service needs. **EcoSure** 61 Ecolab common stock is traded on the New York Stock **GCS Service** 62 Exchange and the Pacific Stock Exchange under the sym-**International Operations** 67 bol ECE Ecolab news releases and other selected investor information are available by calling 1-800-FACT-ECL **Support Functions** 74 (1-800-322-8325) or via the Internet at www.ecolab.com. **Financial Objectives** 81 **Shareholder Information** 82

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